## SPEAKER INFORMATION

Date: Tuesday, October 25, 2016

Event: Executive Discussion Panel with Ken Gronbach as moderator

Time: 11:00 am – 12:30 pm

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Bill Strang grew up in Michigan where he began his professional career as an Industrial Engineer in the automotive industry, in subsequent years; he worked in corporate leadership positions for John Crane Company, Four Winns Boats and in the venture capital business, and has traveled extensively around the world. Mr. Strang's entire career has centered on the manufacturing sector, in products that range from stern tube shaft seals for Trident submarines, to hydraulic power equipment to the production of recreational power boats.

Today Mr. Strang is President, TOTO Americas – Operations Group and Chairman of TOTO Mexico; he has responsibility for all Operations, including Supply Chain, Product Design and Development Engineering, Quality, Environmental Sustainability and management of the five TOTO North America plants: Morrow, Lakewood, Fairburn, Georgia; Ontario, California; and Monterrey, Mexico with 1.8 million square feet under roof.

Under Mr. Strang's leadership, TOTO has received awards for 5S Lean Manufacturing implementation, U.S. EPA Water Efficiency Leadership Award, Georgia Governor Sonny Perdue's Water Conservation Leadership Award, the Argon Award, the City of Atlanta Phoenix Award, and Chattahoochee Riverkeeper Sustainability Award. TOTO is the largest percentage user (at 50%) of Green Energy from Georgia Power.

TOTO USA has also developed secondary uses for recycling channels for the waste streams from the manufacturing process, upcycling them from waste to raw material feed stocks for other manufacturers. All of these endeavors, from Cradle to End of Life Recycling are tracked using Life Cycle Assessment methodologies to measure and reduce the impacts that our products have on the environment.

Mr. Strang received the Argon Award for leadership in sustainability. Previous winners of this award have been Ted Turner – Chairman of the Turner Foundation, Arthur Blank – cofounder of Home Depot, Jim Jacoby – Founder and CEO of Jacoby Development and Ray Anderson – Chairman of Interface Company.